## **Balance Sheet**

(As of March 31, 2020)

(Unit: Thousand yen)

| Account name                                   | Amount     | Account name                                         | Amount     |
|------------------------------------------------|------------|------------------------------------------------------|------------|
| Assets                                         |            | Liabilities                                          |            |
| Current Assets                                 | 14,014,511 | Current Liabilities                                  | 9,785,612  |
| Cash and deposits                              | 1,362,998  | Notes payable                                        | 660,827    |
| Notes receivable                               | 1,852,472  | Accounts payable                                     | 7,548,942  |
| Electronically recorded monetary claims-operat | 1,497,430  | Short-term loans payable                             | 1,000,000  |
| Accounts receivable                            | 7,639,069  | Lease liabilities                                    | 9,305      |
| Inventories                                    | 1,224,765  | Accounts payable-other                               | 59,996     |
| Short-term loans receivable                    | 110,000    | Accrued expenses                                     | 82,988     |
| Advance payment                                | 189,701    | Advanced received                                    | 67,826     |
| Prepaid expenses                               | 2,481      | Deposit received                                     | 31,046     |
| Accrued revenue                                | 148        | Accrued income taxes                                 | 112,759    |
| Other current assets                           | 136,552    | Reserve for bonuses                                  | 211,920    |
| Allowance for doubtful accounts                | (1,109)    |                                                      |            |
| Fixed Assets                                   | 2,718,897  | Fixed Liabilities                                    | 788,281    |
| Tangible Assets                                | 131,085    | Lease liabilities                                    | 13,871     |
| Buildings                                      | 43,824     | Defferd tax liabilities                              | 309,491    |
| Structures                                     | 856        | Guarantee deposites received                         | 464,917    |
| Machinery and equipment                        | 681        |                                                      |            |
| Equipment                                      | 31,533     |                                                      |            |
| Land                                           | 32,454     | Total Liabilities                                    | 10,573,894 |
| Lease assets                                   | 21,735     | Shareholders' Equity                                 |            |
| Intangible Assets                              | 8,206      | Owners' Equity                                       | 5,300,419  |
| Patent                                         | 707        | Capital Stock                                        | 401,165    |
| Trademark                                      | 800        | Capital Surplus                                      | 100,800    |
| Software                                       | 6,699      | Legal capital surplus                                | 100,800    |
| Investments and other assets                   | 2,579,605  | Retained Earnings                                    | 4,798,454  |
| Investment securities                          | 2,106,325  | Legal retained earnings                              | 89,500     |
| Stocks of affiliates                           | 128,179    | Other retained earnings                              | 4,708,954  |
| Investments in capital of affiliates           | 65,688     | General reserve                                      | 1,900,000  |
| Prepaid pension costs                          | 59,052     | Retained earnings brought forward                    | 2,808,954  |
| Long-term loans                                | 6,500      |                                                      |            |
| Long-term guarantee deposits paid              | 191,389    | Valuation and Transaction Adjustments                | 859,094    |
| Other investments                              | 22,470     | Valuation difference on available for sale securitie | 859,094    |
| Allowance for doubtful accounts                | (1)        | Total Sharehonders' Equity                           | 6,159,513  |
| Total Assets                                   | 16,733,408 | Liabilities and Shareholders' Equity                 | 16,733,408 |

Note: The amounts shown in the Balance Sheet have been rounded to the nearest thousand.